NMCP Commander's Guidance

VISION. To be the world's most effective military medical organization both at home and deployed. To be fully integrated with joint forces, and interoperable with interagency and coalition partners. Navy Medicine East will seamlessly support and provide the finest health services anywhere in the world.

INTENT. We will provide and support force health protection at all levels. We will continue to rely on our fundamental tenets of sound clinical and business principles. We will continually advance and expand these capabilities through insightful clinical practice, effective support services; and relevant education, training and research. We will be equally effective delivering health service at home and when deployed in support of humanitarian relief, security cooperation and combat operations,

FORCE HEALTH PROTECTION AT ALL LEVELS. Force Health Protection is defined as "all measures which promote, protect, improve, conserve, and restore the mental and physical well being of Service members across the range of military activities and operations. These measures enable the fielding of a healthy and fit force, prevention of injuries and illness and protection of the force from health hazards, and provision of medical and rehabilitative care to those who become sick or injured anywhere in the world."

Our primary mission is to support the warfighter. Navy Medicine East's medical center, hospitals and clinics provide quality health services in our home facilities; while preparing ourselves and those assigned to our bases to deploy. We meet our mission through integration with Army and Air Force Medicine, and Navy & Marine Corps operational units.

SOUND CLINICAL PRINCIPLES. We will do what is right for those entrusted to our care: Warfighters, their families and our retirees. Our predecessors took disciplined, positive actions to ensure our providers and systems delivered the quality of care we enjoy today throughout the military health system. Instituting professional standards and quality assurance measures advanced the level of care delivered throughout our enterprise. We will not accept the status quo, never being content with being the best and always striving for improvement.

<u>SOUND BUSINESS PRINCIPLES</u>. Military healthcare costs are rising faster than any other Defense Department program. We must continue to develop methods, metrics and efficiencies which contain expenses while increasing service effectiveness, availability and quality. By focusing on efficiency AND effectiveness we conserve resources, increase quality and continually prepare for deployment.

<u>RELEVENT EDUCATION AND TRAINING</u>. Today we are harvesting the seeds planted years ago which strengthened our graduate medical and dental education programs, developed nursing graduate programs, established the Baylor and other healthcare administration education programs, and consistently improved enlisted

training. Training our Sailors through appropriate military and civilian educational opportunities has served us well.

We prepare Sailors for today's reality and tomorrow's challenges. Our mission transcends that of our civilian colleagues; therefore, we meet national standards of excellence while focusing on military requirements. The sound clinical and administrative skills developed at home, combined with appropriate operational training, prepares us for service in combat, in support of security cooperation and during natural disaster.

<u>RELEVENT RESEARCH</u>. We must carefully choose those areas for clinical research which will advance our mission. Objective observation and statistical evaluation is the key to progress. Careful peer review and publication ensures the relevance of our work and serves to support others.

Some military educational programs have been criticized for lack of scholarly activity. By carefully selecting militarily applicable clinical research areas we can augment the body of knowledge established by our civilian colleagues, advance research skills in those we train and better prepare for all phases of force health protection.

END STATE. The efficiencies we practice at home will preserve precious assets when deployed. We will deliver equally effective health services in hospitals, at sea and in the field.

Thomas R. Cullison RDML SHCE USN